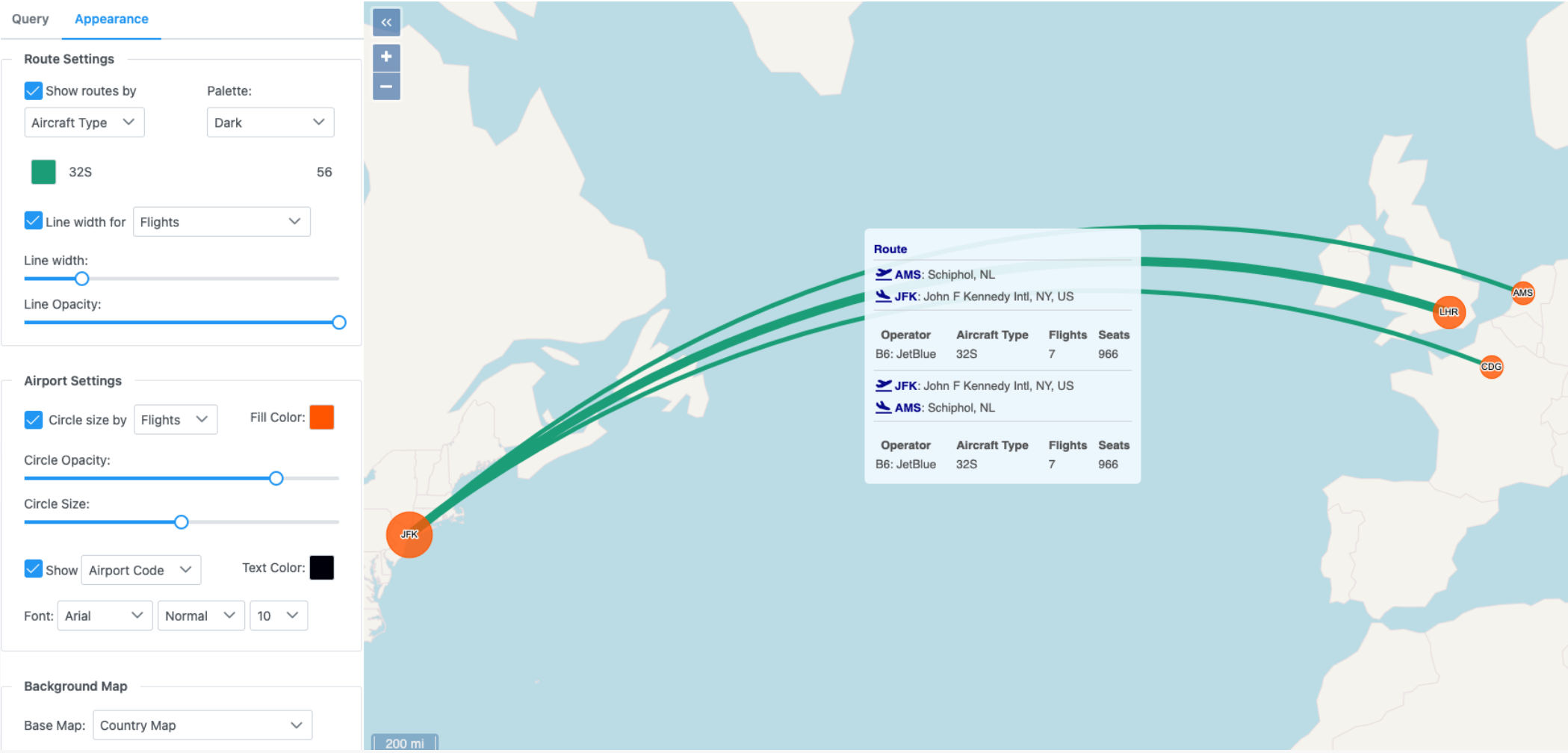




April 15<sup>th</sup>, 2023

# JetBlue's New Amsterdam Flights

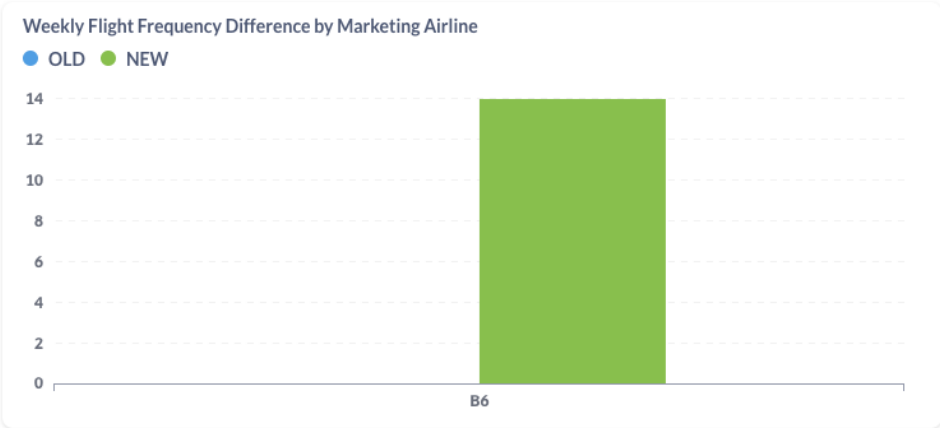
# JetBlue (B6) will launch daily operations between New York (JFK) and Amsterdam (AMS) late this summer with the Airbus A321LR aircraft



Source: Fligence Planning

# To run a scenario, we add daily JFK-AMS and AMS-JFK flights into JetBlue's August 2023 schedule

## Schedule Difference



MARKET: AMS-JFK  
 ORIGIN\_NAME: AMS: Schiphol (Amsterdam)  
 DEST\_NAME: JFK: John F Kennedy Intl (New York-JFK)  
 OLD: 0  
 NEW: 7  
 CHANGE: 7

## Flight Difference

	^ SOURCE	^ MKT_AL	^ OPT_AL	^ MKT_FLIGHT_NO	^ OPT_FLIGHT_NO	^ ORG	^ DST	^ VIA	^ EFFECTIVE_FROM	^ EFFECTIVE_TO	^ OPT_DAYS	^ LOCAL_DEP_TIME	^ LOCAL_ARR_TIME	^ ARR_OFFSET	^ FLYING_MINS	^ AIRCRAFT	^ SEATS	^ RESTRICTIONS	^ AIRLINE_TYPE
New	B6	B6	7778	7778	AMS	JFK			2023-08-07	2023-08-13	1234567	1155	1522		507	325	138		L
New	B6	B6	7777	7777	JFK	AMS			2023-08-07	2023-08-13	1234567	2059	0955	1	476	325	138		L

# For a quick evaluation, we constructed only single connections for all markets served by JetBlue and its partner airlines

The screenshot displays a software interface for flight planning. A 'Scenario Status' dialog box is open, showing a log of operations:

- 2023-04-15 15:41:35: Build direct services of the host airline and all its partners
- 2023-04-15 15:41:49: Build single connections
- 2023-04-15 15:50:36: Calculate market shares
- 2023-04-15 15:51:03: Mission Completed!

The background interface includes the following elements:

- Scenario Section:**
  - Saved report: [dropdown]
  - Host Airline: B6 [dropdown]
  - Schedule Mode: Sample Week (selected) | Full Month
  - Travel Month: 08/2023 [calendar icon]
  - Include Single Connections
  - Include Double Connections
  - Buttons: Extract Schedule, Run Scenario
- Comparison Section:**
  - Reference Scenario: [dropdown]

# Our QSI analysis indicates that JetBlue(B6) could potentially acquire approximately 6% share in the JFK-AMS market

Scenarios **QSI Report** QSI Factors Saved Reports

Origins:  Destinations:  Travel Month:  Standard Custom **QSI** ShareGap

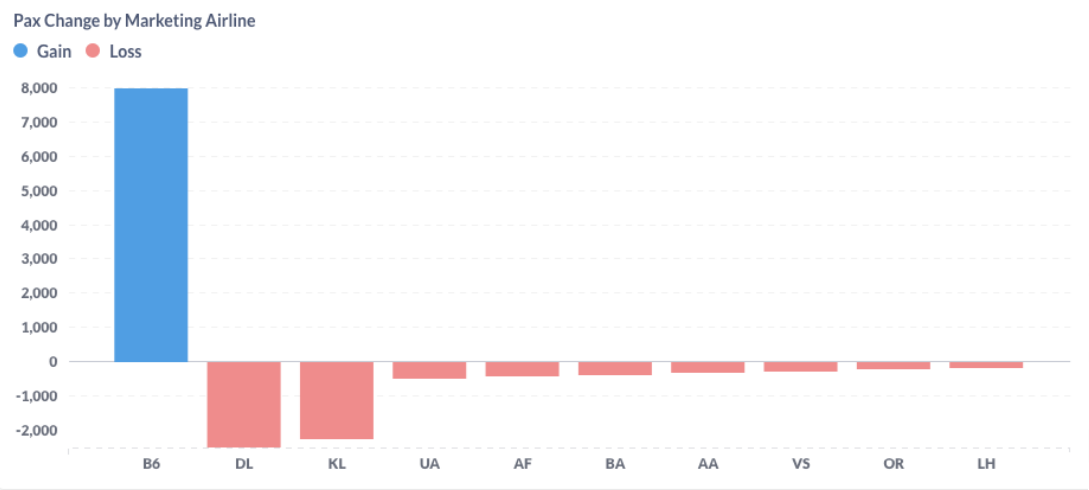
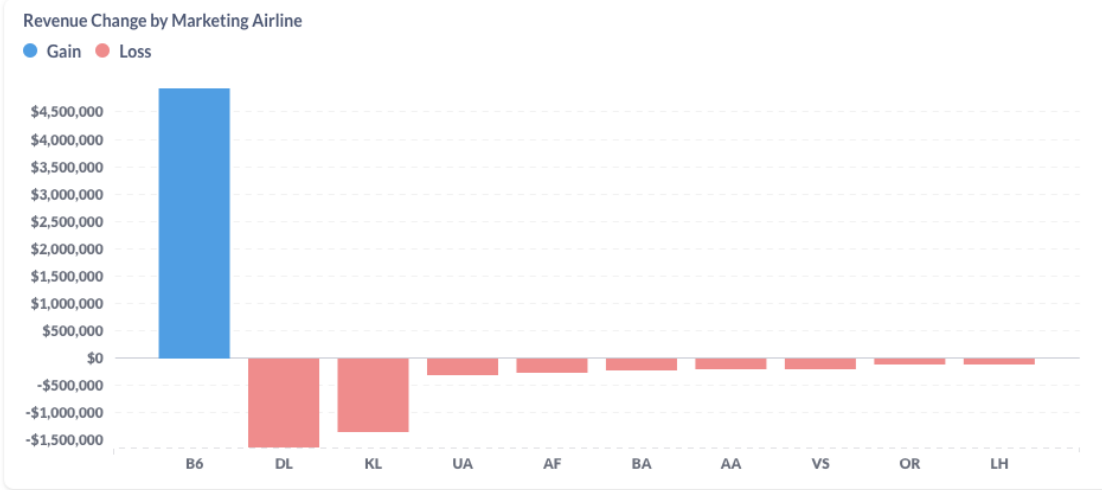
QSI Market Share Report   8 columns selected  0.0%

YYMM	DOM MKT AL	DOM OPT AL	ORG	DST	Service Type	QSI Point	QSI Share
2308	KL	KL	JFK	AMS	Non-stop	33.23	30.60%
2308	DL	DL	JFK	AMS	Non-stop	25.27	23.26%
2308	DL	KL	JFK	AMS	Non-stop Codeshare	6.65	6.12%
2308	B6	B6	JFK	AMS	Non-stop	6.61	6.08%
2308	KL	DL	JFK	AMS	Non-stop Codeshare	5.05	4.65%
2308	VS	DL	JFK	AMS	Non-stop Codeshare	5.05	4.65%
2308	BA	BA	JFK	AMS	Online Single Connect	4.43	4.07%
2308	DL	DL	JFK	AMS	Online Single Connect	4.25	3.92%
2308	AF	DL	JFK	AMS	Non-stop Codeshare	3.25	2.99%
2308	AF	AF	JFK	AMS	Online Single Connect	3.08	2.83%
2308	LH	LH	JFK	AMS	Online Single Connect	1.39	1.28%
2308	EI	EI	JFK	AMS	Online Single Connect	1.05	0.97%
2308	LX	LX	JFK	AMS	Online Single Connect	1.03	0.95%
2308	FI	FI	JFK	AMS	Online Single Connect	1.03	0.94%
2308	AZ	AZ	JFK	AMS	Online Single Connect	0.84	0.77%
2308	KL	DL	JFK	AMS	Single Connect Codeshare	0.81	0.74%
2308	AA	BA	JFK	AMS	Single Connect Codeshare	0.72	0.66%
<b>Total</b>						<b>108.62</b>	<b>100.00%</b>

Source: Fligence Planning



# JetBlue may gain 129 PDEW\* and \$4.9MM monthly revenue across all direct and connecting markets (e.g., JFK-AMS, LAX-AMS, SFO-AMS)



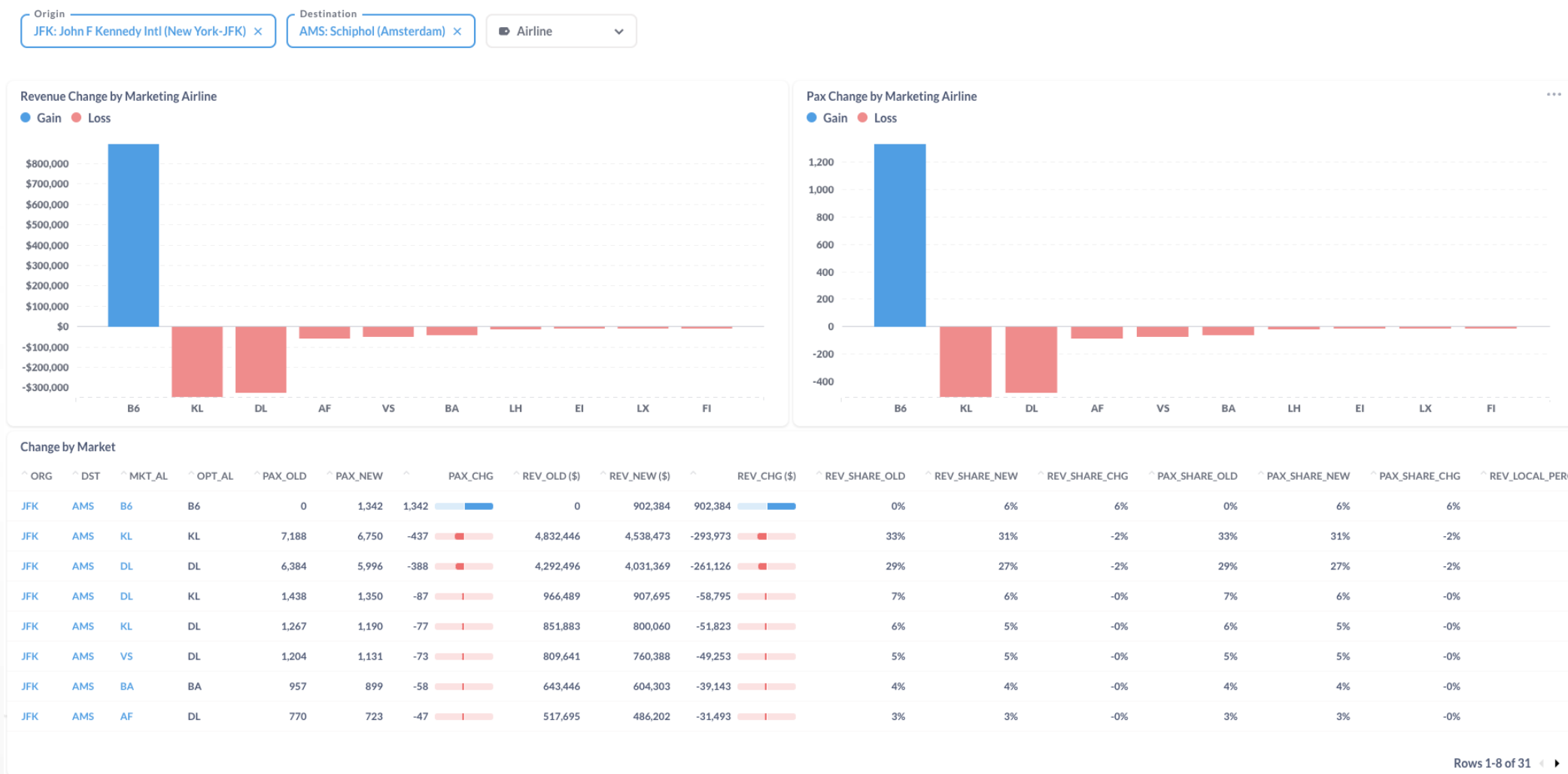
Change by Market																	
ORG	DST	MKT_AL	OPT_AL	PAX_OLD	PAX_NEW	PAX_CHG	REV_OLD (\$)	REV_NEW (\$)	REV_CHG (\$)	REV_SHARE_OLD	REV_SHARE_NEW	REV_SHARE_CHG	PAX_SHARE_OLD	PAX_SHARE_NEW	PAX_SHARE_CHG	REV_LOCAL_PEI	
JFK	AMS	B6	B6	0	1,342	1,342	0	902,384	902,384	0%	6%	6%	0%	6%	6%		
AMS	JFK	B6	B6	0	1,190	1,190	0	748,315	748,315	0%	6%	6%	0%	6%	6%		
JFK	AMS	KL	KL	7,188	6,750	-437	4,832,446	4,538,473	-293,973	33%	31%	-2%	33%	31%	-2%		
JFK	AMS	DL	DL	6,384	5,996	-388	4,292,496	4,031,369	-261,126	29%	27%	-2%	29%	27%	-2%		
AMS	JFK	KL	KL	6,386	5,984	-402	4,016,281	3,763,591	-252,691	34%	32%	-2%	34%	32%	-2%		
AMS	JFK	DL	DL	5,508	5,161	-347	3,463,894	3,245,957	-217,936	29%	27%	-2%	29%	27%	-2%		
LAX	AMS	B6	B6	0	268	268	0	133,083	133,083	0%	2%	2%	0%	2%	2%		
SFO	AMS	B6	B6	0	217	217	0	131,780	131,780	0%	2%	2%	0%	2%	2%		

Rows 1-8 of first 2000

Source: Fligence Planning;




\* PDEW – passengers daily each way

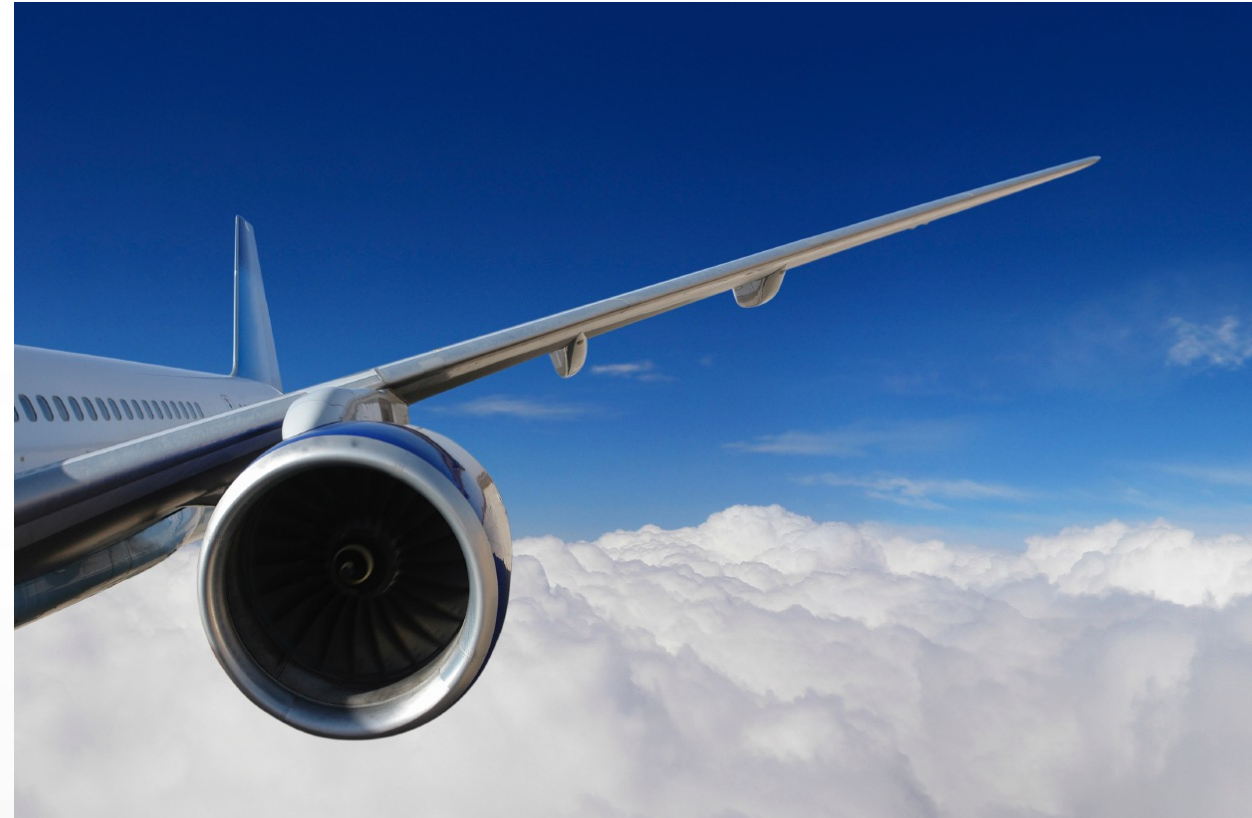
# In the JFK-AMS market, JetBlue(B6) could potentially capture 43.3 PDEW from competitors such as KLM(KL), Delta(DL), and other airlines





# Why Fligence Planning? Everything is in the Cloud and scalable.

- Fligence<sup>1</sup> Planning is an airline network planning tool using the QSI (Quality Service Index) method to assess the impact of any airline schedule changes.
- With Fligence Planning, you can
  -  Run all scenario analyses anywhere on any devices with an internet connection;
  -  Rebuild connections and assess impact in minutes rather than waiting for hours;
  -  Evaluate the scenario result visually using your own comparison templates.



The sky is the limit.

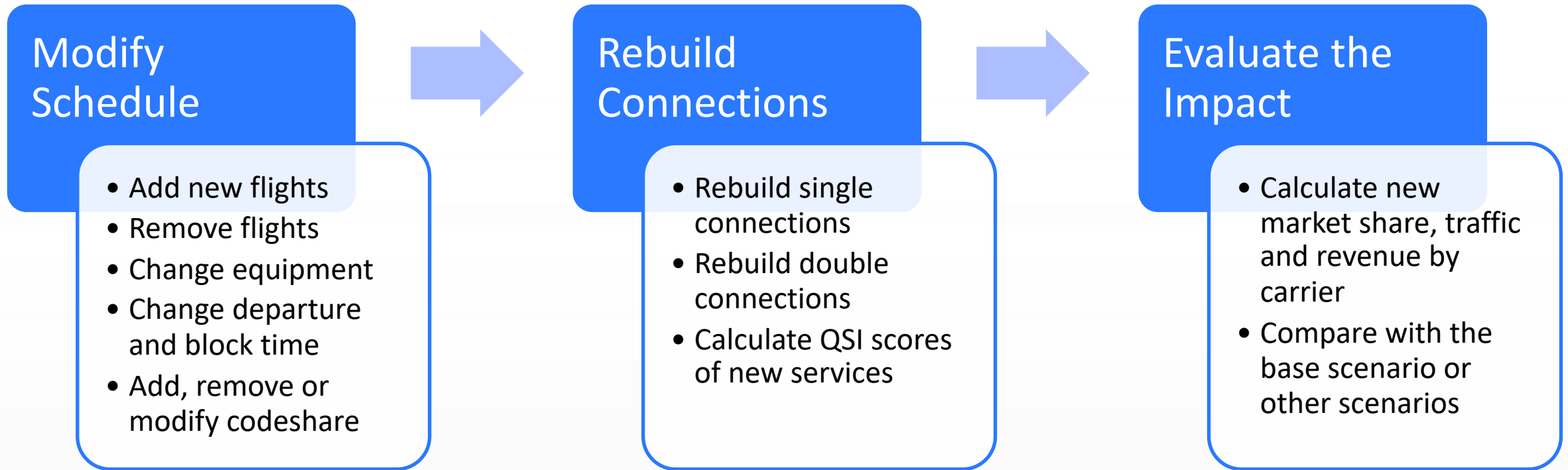
## Notes:

1. Fligence is our product brand, which stands for Flight Intelligence.





# Wise decisions come from data-driven “What-if” analyses



# Please get in touch with us if you want to learn more

Flight BI is a Business Intelligence (BI) solution provider for the global aviation industry. We build data warehouse products and web applications to help air operators, airports, OEMs, and other travel-related businesses make data-driven strategic and operational decisions intuitively.

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